Annex no.1

INCOME AND EXPENDITURE BUDGET FOR 2025

		411	INDICATORS	No.	Achieved/ Preliminary previous year 2024	for cui year	the rrent r 2025	%	s f 20	26	timate s for 2027	9=7/5			1=8/4
-	_		2	3	4		5 763,045	6=5/4 110	-	9,703 9	24,636	11	_	109	133
_1	-	TOT/	AL INCOME (Row1=Row2+Row5)	1	692,984 685,369		757,954	111			14,575	11	1	109	133
1	1-	Total	Congrating income, of Which:	2	665,303	1	07,004		1						
		-1 1	subsidies according to the legal provisions in force	4											
		b) t	transfers, according to the legal provisions in force	5	7,61	5	5,092	67	1	0,586	10,062	200	08	95	132
2		Fina	ncial income	6	589,68	9 (647,917	110			781,637	1		108	133 132
	Ш	TOT	AL EXPENSES (Row6=Row7+Row19)	7	577,79	9	635,233	110	69	99,305	762,068	1	10	109	132
1		Ope	rating expenses,(Row 7= /8+Row9+Row10+Row18) of which:	*				441	1 40	13,764	454,413	1	16	110	141
-	1	ovne	enses for goods and services	8	322,20		356,014	110		63,664	71,893		11	113	138
١	A. B.	exp	enses with taxes, duties and similar payments	9	52,14	_	57,471	10			208,962		09	107	125
١	c.	nors	connel expenses.	10	166,66	52	179,179	10) '	34,021	200,002				
	1	(Ro	w10=Row11+Row14+Row16+Row17) of which:		158,97	71	172,452	10	8 1	87,124	200,491	1	09	107	126
		CO	Salary expenses(Row11=Row12+Row13)	11	146,13	-	157,967	10			184,505	5 1	09	107	126
1	1	C1	salary expenses	12	12,84	_	14,485	11	3	14,940	15,986	3 1	03	107	125
	1	C2	bonuses	13		69	21	1		0	(0	0	(
1	1	C3	other personnel expenses, of which:	14		-	21		-						
1	1		expenses on compensation payments related to	15	1								117	44.4	10
1	1	_	personnel layoffs Expenses related to the mandate contract and other	16	3,9	07	2,982	1	6	3,500	4,00	U	117	114	10.
		C4	management and control bodies, commissions and												
1	1	154	as mmittees	17	3,6	15	3,724	10	03	4,001	4,47	1	107	112	12
	1	C5	Expenses related to contributions due by the	1"	0,0		N. W. 10.0155-10			077.0	00.00		64	98	7
	-	190,980	employer ner operating expenses	18	The second liverage was a second liverage with the second liverage was a second liverage with the second liverage with the second liverage was a second liverage was a second liverage with the second liverage was a second liverage was a second liverage with the second liverage was a second li	-	42,569	_	16	27,250 21,398	26,80 19,56	and the same of	169	91	16
1	_	Fin	nancial expenses	19		_	12,685	_	_	THE RESERVE OF THE PERSON NAMED IN	143,00	17.5	112	111	
+	+	GR	ROSS RESULT (profit/loss) (Row20=Row1-Row6)	20	103,2	294	115,128	1	11	129,000	143,00		112		
1	1	1		2	5.3	322	9,000	1	69	19,500	21,00	00	217	108	
	1	CL	JRRENT PROFIT TAX	2		999	1,200	1	20	1,200	1,00		100	83	
	2	DE	FERRED INCOME TAX	2		446	2,500	1	02	2,500	2,50	00	100	100	10
	3	IN	COME FROM DEFERRED PROFIT TAX		4			T					_		
T	4	SF	PECIFIC TAX FOR CERTAIN ACTIVITIES												
T	5	0.	THER TAXES NOT SHOWN IN THE ABOVE ELEMENTS					_	_	110.000	123,5	00	103	11	1 1
+	1	26	ET PROFIT/LOSS FOR THE REPORTING PERIOD (Rov 5=Row 20-Row 21-Row 22+Row 23-Row 24-Row 25), o hich:			419	107,42	8 1	108	110,800	123,3		100		-
\dashv	1	11	anal recerves		27	07.4	54,16	3	67	54,700	123,5	00	101	22	6 1
t		0	ther reserves representing tax facilities provided by	2	28 81,	074	34,10			W 11.5					
ı	2	la	W	1	29					NUMBER OF THE			100		0
1	3	C	overing accounting losses from previous years stablishing the company's own sources of financing	- 3	30 1	,343	36,00)2 2,	681	36,000	0	0	100		0
	4	fo fo re c	or projects co-financed from external loans, as well as or establishing the sources necessary for the eimbursement of capital ratios, interest payments, commissions and other costs related to these loans		31	1									
	5	C	Other distributions provided for by law	_	CONTRACTOR OF THE PROPERTY OF	7,002	17,2	63	102	20,10	00	0	116		0
		F	Accounting profit remaining after deducting the amounts from Rows 27, 28, 29, 30, 31 (Row 32= Row26												
	6				33	1,700	1,7	00	100	2,00	00	0	118	3	0
	П	1	Francisco profit participation within the limit of 10% of		33	1,700	. #/								
	7		the net profit, but not more than the level of an average monthly basic salary achieved at the level of the			- 1									1
			economic operator in the reference financial year At least 50% payments to the state or local budget in	tha	34 1	5,302	15,5	37	102	18,09	90	0	116	3	0
		П	At least 50% payments to the state or local budget in case of autonomous public utilities, or dividends due	to		,								1	- 1
	8	1 1	charabolders in the case of national	- 1		1		- 1							
	1		companies/companies and companies with full or												
		Ш	the state conital of which:	+	35	8,113	8,3	237	102	9,5	91	0	11	6	0
		a)	- dividends due to the state budget	-	36			1							
		b)	- dividends due to the local budget	_	37	7,189	7	300	102	8,4	99	0	11	6	0
		c)	- dividends due to other shareholders		distance of the latest of the	1,700	0.07	726	102	2,0	10	0	11	6	0
	9	+	The profit not distributed to the destinations provide for in Row33 - Row34 is distributed to other reserves and constitutes its own source of financing.	d	38	1,700	1,	720	102			_			-
-	+	+	REVENUE FROM EUROPEAN FUNDS		39				_		_			-	-
VI	+	+	ELIGIBLE EXPENDITURE FROM EUROPEAN FUNDS,	of	40			-			+	_		-	
-	+	a)	material expenses		41 42	-		\dashv		1					
			salary expenses												

				Ma	Achieved/	Proposals	%	Estimate	Estimate	1100-1100	%	
		1	INDICATORS	No.	Preliminary previous year 2024	for the current year 2025		s for 2026	s for 2027	9=7/5	10=8/7	11=8/4
			3	3	4	5	6=5/4	7	8	9	10	11
1	1	4	expenses related to the provision of services	43								
1	С	1	expenses related to the provision of services	44		0.000						
1			advertising and publicity expenses	45								
1	е	2)	other expenses SOURCES OF FINANCING FOR INVESTMENTS, of	46	178,250	104,113	58	221,838	210,680	213	95	118
ı		- 1		47	4.079	0	0	35,000				
Ť	1		Budget allocations	48	4,070							
†			budgetary allocations related to the payment of	40								10
			commitments from previous years	49	127,063	104,113	82	221,838	210,680	213	95	16
T			INVESTMENT EXPENSES	+								
1			SUBSTANTIATION DATA	50	1.357	1,365	101	1,405	1,435	103	102	2 10
1	1		Forecasted number of personnel at the end of the year		(13)2666		101	1,390	1,420	101	102	2 10
ł	2	_	Average number of total employees	51	1,350						105	5 12
Ì	3		Average monthly earnings per employee (lei/person)	52	100			U.S. CLASSIC SER			10	5 12
	4	Ī	Average monthly earnings per employee (lei/person)	53	9,540	10,295	100	11,210				
100000000000000000000000000000000000000	5	H	according to the annual state budget law Labor productivity in value units per total average	54	50	8 553	109	9 60	4 64	109	9 10	7 1
	6		personnel (thousands of lei/person) (Row2/Row51) Labor productivity in value units per total average personnel recalculated according to the annual State	55	5							1
	7	1	Budget Law Labor productivity in physical units per total average personnel (quantity of finished products/person)	56		51 84	9 10	0 84	18 84	5 10	0 10	00
	8	t	Total expenses per 1000 lei total income (Row 57= (Row6/Rd.1)x1000)	57			0	04		0	+	+
	9	t	Outstanding payments	5			0	+	0.77	0	0	0
	10	+	Outstanding receivables (in dispute)	5	9	0	VI.					and the same of

The values of the preliminary indicators for 2024 were not subject to external financial audit.

GENERAL DIRECTOR EC. IOAN NANI

FINANCIAL DIRECTOR EC. PAULA COMAN

^{*)} Row52 = Row**151** from the Substantiation Annex no.2 **) Row53 = Row**152** from the Substantiation Annex no.2

LOCAL/CENTRAL GOVERNMENT AUTHORITY Economic operator ANTIBIOTICE SA IASI Headquarters/Address IASI, STR. VALEA LUPULUI NR. 1 Unique registration code 1973096

Annex no.2

Detailing of the economic and financial indicators provided for in the income and expenditure budget and their distribution by quarters

thousand lei

			No.	Achieved in 2023	provisi	us year's ons 2024	Propo	sals for th	25	nt year	%	%
		INDICATORS			Approved	Preliminary/ Achieved	1700/2013/2	of wh	nich:	PMMARE	7=6/5	8=5/3a
		INDICATORO			according to the OGMS	Acineved	QI	QII	Q III	Year		
	1	2	3	3a	4	5	6a	6b	6c	6	7	8
		TOTAL REVENUE (Row1=Row2+Row22)	1	640,162	725,177	692,984	196,931			763,045	110	4
1		Total operating income (Row2=Row3+Row8+Row9+Row12+Row13+Row14), of which:	2	628,702	714,883		196,055			757,954	111	10
	a)	from the sold production (Row3=Row4+Row5+Rd.6+Rd.7), of which:	3	483,397	562,878	531,360	139,781			556,639	105	000000
	,	a1) from the sale of products	4	482,093	562,496	530,471	139,120			555,512	105	
	2000	a2) from services provided	5	720	100	511	280	480	ALCOHOLD NO.	75, 15, 15	139	
		a3) from royalties and rents	6	207	100	205	168	180	192	5 (1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	99	
		a4) other income	7	377	182	173	213	213	213	213	123	to the same of the
	ы	from the sale of goods	8	117,383	137,580	143,651	39,693	79,186	136,434	192,861	134	12
	c)	from subsidies and operating transfers related to net turnover (Row9=Row10+Row11), of which:	9	0	0	0	0	0	0	0		
		c1 subsidies, according to the legal provisions in force	10									
		c2 transfers, according to the legal provisions in force	11									
	d)	from the production of fixed assets	12	13,382							109	
	e)	income related to the cost of production in progress	13	13,409	434	-3,532	12,998	41,075	-99	100	128	
	f)	other operating income (Row15+Row16+Row19+Row20+Row21), of which:	14	1,131	2,011	2,774	167	499	659	851	31	2
rate-re-	-5.4.839	f1) from fines and penalties	15									
		f2) from the sale of assets and other capital operations (Row16=Row17+Row18), of which:	16									
		- tangible assets	17								STANIE O	
		- intangible assets	18								440	4
		from investment subsidies	19	271	270	439	129	258	388	517	118	1
		f4) from the use of CO2 certificates	20						070		- 11	<u> </u>
7		f5) other income	21	860		2,335					14 67	
2		Financial income (Row22=Row23+Row24+Row25+Row26+Row27), of which:	22	11,461	10,294	7,615	876	2,234	3,102	3,092	07	
	a)	from financial assets	23				ļ					-
	b)	from financial investments	24							F 225		-
	c)	from exchange rate differences	25	11,456	10,294			2,233			67	e a serio mend
	d)	from interest	26	4	1	2	1	1	2	7	380	
	e)	other financial income	27									

		No.	Achieved in 2023		ıs year's ons 2024	Propos	sals for th 202		t year	%	%
					Preliminary/ Achieved		of wh	ich:		7=6/5	8=5/3a
	INDICATORS			according to the OGMS		QI	QII	QIII	Year	7	8
1	2	3	3a	4	5	6a	6b 313,400	6c	6	110	
OTA	TAL EXPENSES (Row28=Row29+Row130)	28	547,953	615,073	589,689					110	10
· IO	Operating expenses (Row29=Row30+Row78+Row85+Row113), of which:	29	531,484	596,892	577,799		307,809		Compression of the Compression of the	III A SAN ARAN MANAGANA	191.00
1 0	A. Expenditures on goods and services (Row30=Row31+Row39+Row45), of which:	30	299,323	346,649	322,205	86,709		251,837		110	
A	A. Expenditures on goods and services (Now31+Row33+Row36+Row37+Row38), of which:	31	243,503	260,253		73,839	A THE RESIDENCE OF THE PARTY OF	14724	285,844	115	30000
		32	141,829	142,058		40,959		191 A 192		111	9
a	a) raw material expenses	33	14,453	14,834	15,200	4,076	8,943			111	10
k	b) expenses for consumables, of which:	34	3,275	3,864	3,170	830	2,298			134	
_	b1) spare parts expenses	35	2,179	2,966		639	1,283			122	
_	b2) fuel expenses c) expenses related to inventory items	36	823	2,041	1,988	272	701	1,419		86	
(7	37	25,334	29,616	17,901	7,473	12,558			131	
(d) energy and water expenses	38	61,064	71,703			41,848			120	
4	e) expenses related to goods Expenses regarding services performed by third parties	39	5,960	7,115	6,738	1,564	3,941	6,387	8,504	126	1.
F	A2 (Row39=Row40+Row41+Row44), of which:	- 40	2,545	3,008	2,401	300	1,360	2,563	2,843	118	1 9
	a) maintenance and repair expenses	40	- Company	Water and the second						170	10
	b) rent expenses (Row41=Row42+Row43) of which:	41	595	730	030	02			1.20		
-	b1) - to operators with full/majority state capital	42					271	367	1,102	170) 10
-	b2) - to private capital operators	43	595							124	
-	c) insurance premiums	44	2,819					T		92	
-	Expanses with other services performed by third parties	45	49,861	79,282	66,982	11,300	20,230	00,007	01,000		
1	(Row45=Row46+Row47+Row49+Row56+Row61+Row62+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row66+Row67+Row67+Row66+Row67	46									
	a) expenses with collaborators	47	1,146	967	7 1,259	427	923	1,336	1,840	146	5 1
	b) expenses related to commissions and fees, of which:	48									
	b1) expenses related to legal advice		04.404	2 31,449	27,327	3,741	8,119	12,783	3 22,072	8	1 1
	c) protocol, advertising and publicity expenses (Row50+Row52), of which:	49	24,162	384)		3,000,000,000	01/867		No. of the least o	114	4 1
-	c1) protocol expenses, of which:	50	1,127	7 2,400	1,759	442	094	1,02	2,000		
-	- gift vouchers according to Law no. 193/2006, as amended	51				0.000	7.00	5 11,46	3 20,067	78	8 1
+	c2) advertising and publicity expenses, of which:	52	23,036	6 29,04	9 25,568	3,299	7,22	11,40	20,007		1
+	- gift certificates for advertising and publicity expenses, according to Law	53									
-	no. 193/2006, as amended - gift vouchers for marketing campaigns, market research, promotion on	54									
	existing or new markets, according to Law no. 193/2006, as amended	55	23,03	6 29,04	9 25,568	3,299	7,22		3 20,067	7	
	- product promotion expenses	56	1,05						6 1,100	13	4
	Sponsorship expenses, according to G.E.O. no. 2/2015		,,	A12				4	4 440	10	0
-	(ROW56=ROW57+ROW55+ROW50), Of William I and health field	57	42							1	_
	d2) sponsorship expenses in the fields of education, training, social and sports,	58	42	24 44	0 31	5 5	5 20	1 33	440		
	of which:	59								#DIV/0)!
	- for sports clubs	1							- 1870		

		No.	Achieved in 2023		us year's ons 2024	Propos	sals for the 202		t year	%	%
	INDICATORS			Approved	Preliminary/ Achieved		of wh	ich:		7=6/5	8=5/
	INDICATORS			according to the OGMS	Acilieved	QI	QII	QIII	Year		
1	2	3	3a	4	5	6a	6b	6c	6	7	8
	d3) sponsorship expenses for other actions and activities	60	211	220	263	27	100	167	220	84	
e)	expenses for transporting goods and people	61	4,199	4,678	4,515	1,570	3,147	4,729	6,162	136	
n	travel, secondment, transfer expenses, of which:	62	1,644	3,219	1,709	747	1,515	1,816	2,724	159	war market and
<u>'</u>	-day subsistence allowance expenses (row63=Row64+Row65), of which:	63	85	98	112	85	183	229	306	273	Proceedings of the control of the co
_	-domestic	64	33	38	41	31	67	84	112	272	
	-foreign	65	52	60	71	54	116	145	194 683	273 91	
g)	postage and telecommunications fees	66	562	582	749	169	340	510			
h)	expenses for banking and similar services	67	505	544	504	140	280	419	559	111 82	
i)	other expenses for services performed by third parties, of which:	68	956	1,328	1,379	246	543	784	1,125	82	
	i1) insurance and security expenses	69									-
	i2) expenses related to the maintenance and operation of computer technology	70									
	i3) professional training expenses	71	956	1,328	1,379	246	543	784	1,125	82	1
	i4) expenses for the revaluation of tangible and intangible assets, of which:	72									
_	-related to public domain goods	73									
	i5) expenses for services provided by subsidiaries	74									
	i6) expenses regarding the recruitment and placement of management personnel according to Government Emergency Ordinance no. 109/2011	75								walling file of the constant	<u> </u>
2.3	i7) expenses for auction announcements and other announcements	76									
i)		77	15,628	35,415	28,720	4,128	10,925			88	
В	Expenses with taxes, fees and similar payments ow78=Row79+Row80+Row81+Row82+Row83+Row84), of which:	78	47,397	54,017	52,145	13,352	26,088	40,023	57,471	110	
a	It was a few the complete tion of minoral recourses	79									
b)	full second seco	80									
c)	license fee expenses	81									
d)	authorization fee expenses	82				Service religions					-
e)	environmental tax expenses	83								440	
f)		84	47,397	54,017	52,145		26,088			110	
C.	Personnel expenses (Row85=Row86+Row99+Row103+Row112), of which:	85	146,360		Proceedings of the Control of the Co	42,476	SOME AND ADDRESS OF THE PARTY O	266 20/28 THE STATE OF THE STAT	179,179	108	
C	0 Salary expenses (Row86=Row87+ Row91)	86	138,887	159,005		40,892	39/2000	AND THE STATE OF T	172,452	108	
	Salary expenses (Rd.87=Rd.88+Rd.89+Rd.90), of which:	87	129,510	145,612	146,132	37,511		118,143		108	
-	a) basic salaries	88	113,036					Control of the control of the	150,226	115	
	b) bonuses, bonuses and other allowances related to the basic salary (according	89	16,474	14,007	15,076	2,035	4,027	5,709	7,741	51	
	c) other bonuses (according to CLA)	90									
C	2 Bonuses (Row91=Row92+Row95+Row96+Row97+ Row98), of which:	91	9,377	13,393	12,840	3,381	6,980	10,888	14,485	113	
-	a) social expenses provided for in art.25 of Law no. 227/2015 on the Fiscal Code(*, as amended and supplemented, of which:	92	1,308	1,415	1,470	326	858	968	1,500	102	2

		No.	Achieved in 2023	1	us year's ons 2024	Propo	sals for th 202		it year	%	%
	INDICATORS			Approved	Preliminary/ Achieved		of wh	ich:		7=6/5	8=5/3
	Molechiere			according to the OGMS	Acmeveu	QI	QII	Q III	Year		
1	2	3	3a	4	5	6a	6b	6c	6	7	8
	- nursery vouchers, according to Law no. 193/2006, as amended;	93									
	- gift vouchers for social expenses according to Law No. 193/2006, as amended:	94									
	b) meal vouchers;	95	6,117	9,028	8,420	3,056	6,123	8,220	11,285	134	1
<u></u>	c) holiday vouchers;	96									
	d) expenses regarding employee participation in the profit obtained in the previous	97	1,952	2,950	2,950			1,700	1,700	58	15
	e) other expenses according to the CLA.	98									
C:	Other personnel expenses (Row99=Row100+Row101+Row102), of which:	99									
	a) expenses with compensation payments related to personnel layoffs	100									
	b) expenses with salary rights due based on court decisions	101									
	c) salary expenses related to restructuring, privatization, special administrator, other commissions and committees	102									
C	Expenses related to the mandate contract and other management and control bodies, commissions and committees (Row103=Row104+Row107+Row110+	103	4,443	3,685	3,907	708	1,453	2,218	2,982	76	5
	a) for directors/directorate	104	2,924	1,665	1,628	177	364	556		46	
	-fixed component	105	433		590	177	364	556	748	127	
	-variable component	106	2,491	1,084	1,038		1.000	4.000	0.004	0	
	b) for the management board/supervisory board, of which:	107	1,233	1372	2,010	531	1,089	1,662		111	
	-fixed component	108	617		1,394	531	1,089	1,662	2,234	160	
	-variable component	109	617	617	617) 10
	c) for censors	110									
	d) for other commissions and committees established according to the law	111	285		268					C	
C	Internship expenses	103′		1,647	169	15	21	21	21	12	2
C	Expenses with contributions due by the employer	112	3,031	3,656	3,615	860	1,754	2,811	3,724	103	3 1
	Other operating expenses ow113=Row114+Row117+Row118+Row119+Row120+Row121), of which:	113	38,403	28,233	36,787	12,560	13,383	24,150	42,569	116	5 9
a		114	6	109	337	2	2.	5	6	2	6,00
ľ	- to the general consolidated budget	115	5		6	2	2	5	6	C	11
T	- to other creditors	116	0	109	331	-	a			C	129,29
b)	fixed asset expenses	117									
c)	expenses related to transfers for staff payments	118								e e Silve New Co	
d)	other expenses	119		1							
e)	expenses for depreciation of tangible and intangible assets	120	27,930	38,397	45,058	12,558	25,068	37,532	28.1	111	
f)	adjustments and depreciation for loss of value and provisions (Row121=Row122-Row125), of which:	121	10,468		-8,608	0	-11,687	-13,387	-7,387	86	
	f1) expenses related to adjustments and provisions	122	24,658	6,000	16,314				6,000	37	' E

				No.	Achieved in 2023		us year's ons 2024	Propo	sals for th		t year	%	%
			INDICATORS			Approved	Preliminary/ Achieved		of wh	ich:		7=6/5	8=5/3a
			MUSICATION			according to the OGMS	Acilicycu	QI	QII	QIII	Year		
	1		2	3	3a	4	5	6a	6b	6c	6	7	8
T	T		f1.1) -provisions regarding employee profit sharing	123	3,000	3,000	1,700				2,000	118	5
			f1.2) - provisions related to the mandate contract	124									
	1		f2) income from provisions and adjustments for depreciation or impairment losses, of which:	125	14,190	16,273	24,922	0	11,687	13,387	13,387	54	111
			f2.1) from the cancellation of provisions (Rd.126=Rd.127+Rd.128+Rd.129), of	126	14,190	16,273		0	11,687	13,387	13,387	54	
			- from employee profit sharing	127	2,000	3,000	3,000			1,700	1,700	57	
			- from the depreciation of tangible fixed assets and current assets	128	7,511		8,549					0	O. DATE
			- income from other provisions	129	4,679	13,273	13,373	0.500	11,687	11,687	11,687	87	
	2		Financial expenses (Row130=Row131+Row134+Row137), of which:	130	16,470	18,181	11,891	2,530	5,591	8,448	12,685	107	Gesavar, er
		a)	interest expenses, of which:	131	4,146	7,397	4,542	1,417	3,112	4,454	5,759	127	11
	ŀ		a1) related to investment loans	132	2,461	5,231	2,654	500	1,278	1,703	2,090	79	10
	ŀ	_	a2) related to credits for current activity	133	1,685	2,166	1,888	917	1,834	2,751	3,669	194	11
			expenses from exchange rate differences, of which:	134	12,401	10,784	7,349		2,479	3,994	6,926	94	
	-		b1) related to investment loans	135	1,168	2,040	171	79	420	753	1,366	797	
	ŀ		b2) related to current activity	136	11,233	8,744	7,178	1,034	2,059	3,241	5,560	77	
	ŀ		other financial expenses	137	-77								
T			GROSS RESULT (profit/loss) (row 138=row 1-row 28)	138	92,209	110,104	103,294	39,305	78,553		115,128	111	11
1			non-taxable income	139				0	11,687	13,387	13,387		
+		5-51-1000	non-tax deductible expenses	140	6,527	5,000	19,336	137	502	836	7,100	37	
+			CURRENT PROFIT TAX	141	12,056	8,000	5,322	1,800	4,000	5,000	9,000	169	4
+			SUBSTANTIATION DATA										
	1		Total operating income, of which: (Row2)	142	628,702	714,883	685,369	196,055	389,720	548,316	757,954	111	10
		a)	- income from subsidies and transfers	143				- W-					
		b)	- other income that is not taken into account when determining labor productivity	144									
+	_	-,	and gross result, according to the Annual State Budget Law	145	531,484	596,892	577,799	155 097	307.809	450 091	635,233	110	10
1	2		Total operating expenses, of which: (Row29) - other operating expenses that are not taken into account when determining the	146	331,404	390,032	077,700	100,007	007,000	100,001	000,200		-
		a)	gross result achieved in the previous year, according to the Annual State Budget	1.0									
	3		Salary expenses (Row86), of which: **	147	138,887	159,005	158,971	40,892		129,031	172,452	108	
-	4		Forecasted number of personnel at the end of the year	148	1,357	1,357	1,357	1,375	1,369	1,368	1,365	101	10
-	5		Average number of employees	149	1,350				1,373			101	
-	-	a)	Average monthly gross earnings per employee (lei/person) determined based on salary expenses (Rd.147/Rd.149]/12*1000)	150	8,573	9,815			х	х	10,490	107	
		b)	Average monthly gross earnings per employee (lei/person) determined based on salary expenses, according to GO 26/2013 [(Row147 – row92* - row97)/Row149]/12*1000	151	8,372					х		108	
		c)	Average monthly gross earnings per employee (lei/person) determined based on salary expenses, recalculated according to Government Decree no. 26/2013 and the Annual State Budget Law	152	8,573	9,815	9,540	х	x	х	10,295	108	11

			No.	Achieved in 2023	provisi	us year's ons 2024	Propo	sals for th 202		t year	%	%
		INDICATORS			Approved	Preliminary/ Achieved		of wh	ich:		7=6/5	8=5/3a
		INDICATORS			according to the OGMS	Acmeveu	QI	QII	QIII	Year		
0 T	1	2	3	За	4	5	6a	6b	6c	6	7	8
7	a	(R0.2/R0.149)	153	466	530	508	х	×	х	553	109	109
	b	according to the annual State Budget Law	154				х	х	х			
	С	Labor productivity in physical units per total average personnel (quantity of finished products/person) W=QPF/Rd.149	155				х	х	х			
	C'	Elements of calculating labor productivity in physical units, of which	156				Х	X	х			
		- quantity of finished products (QPF)	157				х	х	х			
		- average price (p)	158	- I was also as a second second			Х	Х	х			
		- value=QPF x p	159				Х	Х	X			
	T	- share in total operating income = Rd.157/Rd.2	160				Х	X	X			
8		Outstanding payments	161	0			0	0	0	0		
9		Outstanding receivables (in dispute), of which:	162	15,117	14,361	0	0	0	U	0		0
		- from operators with full/majority state capital	163					-	0	0		0
	T	- from operators with private capital	164	15,117	14,361	0	0	U	U	U		U
		- from the state budget	165									
		- from the local budget	166									
3		- from other entities	167									005
10		Loans for financing current activity (remaining balance to be repaid)	168	18,858	21,000	44,300	44,000	48,000	40,000		86	235
11	ı	Redistributions/total distributions according to GEO no. 29/2017 from:	169	0	0	0	0		0	0		
		- other reserves	170	0	0		0		0	0		
- 400		- retained earnings	171	0	0	0	0		0	0		

GENERAL DIRECTOR EC. IOAN NANI FINANCIAL DIRECTOR EC. PAULA COMAN LOCAL/CENTRAL GOVERNMENT AUTHORITY
Economic operator ANTIBIOTICE SA IASI
Headquarters/Address IASI, STR. VALEA LUPULUI NR. 1
Unique registration code 1973096

Annex no.3

Total revenue achievement level

thousand lei

No.	INDICATORS	Provisions fo	r the year 2023	%	Provisions for the prev	ious year 2024	
	INDICATORS	Approved	Achieved	4=3/2	Approved	Achieved	% 7=6/5
0	1	2	3	4	5	6	7
I.	Total income (row 1+row 2), of which:	448,605	640,162	143	725,177	692,545	96
1	Operating income	444,492	628,702	141	714,883	684,930	96
2.	Financial income	4,113	11,461	279	10,294	7,615	74

GENERAL DIRECTOR EC. IOAN NANI FINANCIAL DIRECTOR EC. PAULA COMAN

Investment program, facilities and funding sources

thousand lei

		INDICATORS	Investment completion date	Previous	year 2024		Value	
				Approved	Achieved Preliminary 12.2024		year 2026	year 2027
0	1	2	3	4	5	6	7	8
		SOURCES OF FINANCING FOR INVESTMENTS, of which:		178,250	178,250		221,838	210,680
		Company's own resources, of which:		132,146	127,474	104,113	113,308	185,843
-	1	a) - amortization		38,397	45,058	49,950	58,608	62,343
-				9,954	1,343			
-		b) - profit c) - tax facilities (article 20 and 22 of Law 227/2015)		83,795	81,074	54,163	54,700	123,500
	2	Budget allocations		23,579	4,079		35,000	
		Bank loans, of which:		22,525	46,697	0	73,530	24,837
		a) - internal						
3	8	b) - external		22,525	46,697	0	73,530	24,837
	4	Other sources						
11		INVESTMENT EXPENSES, of which:		154,672	127,063			210,680
		Investment expenses		143,923	116,161			
_ 1	1	Ongoing investments, of which:		53,840	52,487	34,119	0	0
	1	a) for goods privately owned by the economic operator:		4 000	0.11	4.007		
		Product portfolio development	2025	1,239	944			A Zagina
		Investments in new production sites	2025			3,436		la const
		The digitalization strategy	2025			13,017		
		Investments in information technology, telecommunications and process	2024	880	515			
		Adapting to the development trends of the industrial platform, utility supply and distribution infrastructures, storage, transportation and connection to the national road system	2025			7,341		
11-5		Adapting to the development trends of the industrial platform, utility supply and distribution infrastructures, storage of raw materials and finished products, transportation and connection to the national road system	2024	47,063	46,711			
		Investments in the integrated management system (quality, environment, occupational health and safety)	2025			194		
WS		Investments in the integrated management system (quality, environment, occupational health and safety)	2024	111	110)		
	1	Investments in modernizing existing sites and equipment	2025	4,548	4,207	8,225	5	
_	1 2	New investments, of which:		49,013	29,056	40,786	187,674	167,255
_	1	a) for goods privately owned by the economic operator:						
-	1	Product portfolio development	2027	21,656	16,05	14,789	13,500	13,500
	+	Investments in new production sites	2029	2,000		9 13,123	145,774	135,000
	+	Digitalization strategy	2030			5,37	7,000	3,800
	+	Investments in information technology, telecommunications and process	2024	21,905	10,78	5	1	
		Adapting to the development trends of the industrial platform, utility supply and distribution infrastructures, storage of raw materials and finished products, transportation and connection to the national road system	2027			4,22	19,400	12,955
		Adapting to the development trends of the industrial platform, utility supply and distribution infrastructures, storage of raw materials and finished products, transportation and connection to the national road system	2024	616	33			
		Investments in the integrated management system (quality, environment, occupational health and safety)	2027			3,27	8 2,00	0 2,000
		Investments in the integrated management system (quality, environment, occupational health and safety)	2024	2,837	10		E 4/ 00	12.00
	8	Investments made in existing tangible assets (modernizations), of which:		41,070	34,61	8 18,39	5 16,00	12,00
		a) for goods privately owned by the economic operator: Adapting to the development trends of the industrial platform, utility supply and distribution infrastructures, storage of raw materials and finished products, transportation and connection to the national road system	2027			7,60	5 6,00	2,00
		Adapting to the development trends of the industrial platform, utility supply and distribution infrastructures, storage of raw materials and finished products, transportation and connection to the national road system	2024	14,41!	5 10,42	3		
-	1	Investments in modernizing existing sites and equipment	2027	26,65	5 24,19	05 10,79	10,00	0 10,00
		4 Endowments (other acquisitions of tangible assets)		10.71	10.00	2 10.01	3 4040	4 31,42
	_	Repayments of installments related to investment loans, of which:		10,749				
		a) - internal b)- external		10,74	10,90	10,01	7,28	

GENERAL DIRECTOR EC. IOAN NANI FINANCIAR DIRECTOR EC. PAULA COMAN LOCAL/CENTRAL GOVERNMENT AUTHORITY Economic operator ANTIBIOTICE SA IASI Headquarters/Address IASI, STR. VALEA LUPULUI NR. 1 Unique registration code 1973096

Annex no.5

Measures to improve the gross profit and reduce the outstanding payments

thousand

			previous	103r 2024	Current y	ear 2025	Year	2026	Year	lei 2027
				inary /	Influence		Influenc		Influenc	
lo.	Measures	Deadline	Gross	Overdue payments	Gross result	Overdue payment	Gross result	Overdue payments		Overdue payments
0	1	2	3	4	5	S 6	7	8	9	10
Pt. 1	Measures to improve the gross profit and to reduce the outstanding payments						10.070		14,000	
	Measure 1: Increase sales on the domestic and international market	2025	X	X	11,834	0	13,872	C	AR HASHWARDOODS	
1	TOTAL Pt. I		X	Х	11,834	0	13,872		14,000	
	Causes that diminish the effect of the measures provided for in Point I	1. 16								
			X	Χ						
			X	X						
			X	X						
Pt. 111	TOTAL Pt. II GRAND TOTAL Pt. I + Pt. II		X 103,294	X	11,834	0	13,872	(14,000	

GENERAL DIRECTOR EC. IOAN NANI FINANCIAL DIRECTOR EC. PAULA COMAN TIC:RO1973096

THE SUBSTANTIATION NOTE OF THE INCOME AND EXPENDITURE BUDGET FOR THE YEAR 2025

Antibiotice S.A. is the most important producer of generic drugs with majority Romanian capital, the only producer of active substances based on biotechnologies derived from Streptomyces noursei for pharmaceutical use, with a successful activity of over 69 years.

The income and expenditure budget for 2025 was prepared in compliance with the legislation in force:

- ✓ The law no. 9/2025 on the state budget for 2025;
- ✓ The Emergency Ordinance no. 156 of December 31, 2024 on some fiscal-budgetary measures in the field of public expenditure to substantiate the general consolidated budget for 2025, for the amendment and completion of some regulatory documents, as well as for the extension of some deadlines;
- ✓ The Emergency Ordinance no. 4/2025 for the amendment and completion of some regulatory documents, in force from February 21, 2025;
- ✓ The Ordinance no. 26/2013, on strengthening the financial discipline at the level of economic operators in which the state or the administrative-territorial units are sole or majority shareholders or which directly or indirectly hold a majority stake, with subsequent amendments;
- ✓ The G.O. no. 64/2001 on the distribution of profit to national companies, national companies and commercial companies with full or majority state capital, as well as to autonomous administrations, with subsequent amendments and completions;
- ✓ The Emergency Ordinance no. 109/2011 on the corporate governance of public enterprises, with subsequent amendments;
- √ The O.M.P.F. no. 3818/2019 on the approval of the format and structure of the income and expenditure budget of economic operators, as well as of the annexes substantiating it;
- √ The law no. 227/2015 on the Fiscal Code with subsequent amendments and completions.

The exchange rate taken into account when establishing the Income and Expenditure Budget is 5.03 lei/EUR and 4.6 lei/USD.

The Income and Expenditure Budget for 2025 was prepared in the format established by O.M.P.F. no. 3818/2019 regarding the approval of the format and structure of the income and expenditure budget of economic operators, as well as its supporting annexes, and it includes 5 annexes:

- Annex no. 1 Budget of income and expenses for the year 2025
- Annex no. 2 Detailing of the economic and financial indicators provided for in the budget of income and expenses and their distribution by quarters;
- Annex no. 3 Degree of achievement of total income;
- Annex no. 4 Investment program, endowments and sources of financing;
- Annex no. 5 Measures to improve the gross result and reduce outstanding payments.

Annex no. 2 Row I.: The total planned revenues amount to 763,045 thousand lei, up 10% (70,061 thousand lei) compared to the preliminary level of 2024 of 692,984 thousand lei and they include:

- Annex no. 2 Row I.1: operating income in the amount of 757,954 thousand lei;
- Annex no. 2 Row I.2: financial income is in the amount of 5,092 thousand lei.

In the structure of the operating income:

- the largest share of 73.4% is held by revenues from sold production, amounting to 556,639 thousand lei (up 5% compared to the preliminary level of 2024) Annex no. 2 Row I.1 a);
- a share of 25.4% is held by revenues from the sale of goods (products manufactured on partner sites), amounting to 192,861 thousand lei (up 34% compared to the preliminary value of 2024 of 143,651 thousand lei) Annex no. 2 Row I.1

The operating revenues, increasing compared to the value achieved in the previous year, are supported by the sales structure by product and their market share.

The other operating income - Annex no. 2 Row I 1f) is estimated at 334 thousand lei, 86% lower than the preliminary level of 2024, including the value of uncollected dividends distributed from the net profit of 2020.

The financial revenues are estimated at 5,092 thousand lei and they include:

- the income from exchange rate differences in the amount of 5,085 thousand lei, calculated by corroborating the estimated average monthly balance of foreign currency debt and receivables with the estimated evolution of the average monthly exchange rate for the euro and the usd;
- the interest income in the amount of 7 thousand lei, higher compared to the preliminary level of 2024, the estimate was made in corroboration with the volume of transactions carried out through the availability accounts.

Annex no. 2 Row II: The total planned expenditures for 2025 are worth 647,917 thousand lei, 10% (58,228 thousand lei) above the preliminary level of 2024 of 589,689 thousand lei.

The percentage increase in total expenses is at the level of the percentage increase in total revenues, in accordance with the provisions of point II General rules regarding the preparation of the income and expenditure budget and supporting annexes, paragraph 6, of Annex 6 of O.M.P.F. no. 3818/2019.

The total expenses include:

- the operating expenses, in the amount of 635,233 thousand lei, up 10% compared to the preliminary level of 2024 of 577,799 thousand lei;
- the financial expenses in the amount of 12,685 thousand lei, up 7% compared to the value in 2024 of 11,891 thousand lei.

From a structural viewpoint, in total expenses there are:

- the expenses with goods and services have a share of 54.9% (356,014 thousand lei) - Annex no. 2 Row II. 1 A

- the expenses with the personnel have a share of 27.7% (179,179 thousand lei) Annex no. 2 Row II. 1 C
- the expenses with taxes, duties and similar payments have a share of 8.9% (57,471 thousand lei) Annex no. 2 Row II. 1 C
- the other operating expenses have a share of 6.6% (42,569 thousand lei) Annex no. 2 Row II. 1 D
- the financial expenses have a share of 2% (12,685 thousand lei) Annex no. 2 Row II. 2

The expenditures on goods and services planned for 2025, amounting to 356,014 thousand lei are 10% higher compared to the preliminary value for 2024 of 322,205 thousand lei.

These include raw material expenses, amounting to 142,081 thousand lei, 11% higher compared to the preliminary value for 2024 (Annex no. 2 Row II. 1 A1 a)). The value of raw material expenses was determined based on the production plan, the consumption norms for each product and the purchase prices from the Procurement Plan prepared by the Procurement department within the company.

The expenses on consumables (Annex no. 2 Row II. 1 A1 b)), include the consumption of goods that support the production process, their value is determined by the manufacturing structure and the phases of research and development projects. The value of these expenses was calculated, which is 16,819 thousand lei, 11% higher compared to the preliminary level of 2024.

In the category of consumables, the expenses for spare parts (Annex no. 2 Row II. 1 A1 b1)) are represented by the goods purchased and used for the maintenance and repair of equipment in manufacturing sites, in quality control and research laboratories and of the means of transport.

The value of these expenses for 2025 is 4,236 thousand lei, 34% higher compared to the preliminary value for 2024 of 3,170 thousand lei, determined based on:

- the annual maintenance plans for equipment (activity whose purpose is to prevent accidental failures) and the specifications in their technical books; maintenance, overhaul and repair plans for the means of transport.

The fuel expenses (Annex no. 2 Row II. 1 A1 b2)) are recorded for the vehicle fleet used in the promotion and sales activity; the value is substantiated by correlating the number of visits to healthcare professionals and pharmacies planned for each area and employee based on a mileage limit related to the planned routes and for the vehicle fleet used for transporting employees to and from the workplace and transporting raw materials and finished products. These expenses are planned based on the estimated routes for transporting employees, the routes to be taken for transporting raw materials and finished products, the number of kilometers, the average consumption per km and the estimated price of fuel.

The value of these expenses calculated for 2025 is 2,570 thousand lei, 22% above the preliminary level of 2024, of 2,106 thousand lei.

The expenses regarding materials related to inventory items (Annex no. 2 Row II. 1 A1 c), include the consumption of goods whose value is below 2,500 lei and with an estimated duration of use under 1 year, such as: furniture, office equipment, work devices, printers, protective equipment. For 2025, the expenses with materials related to inventory items were estimated at 1,700 thousand lei, 14% lower compared to the preliminary level of 2024.

The energy and water expenses (Annex no. 2 Row II. 1 A1 d)) include the consumption of electricity, natural gas and drinking water which is estimated based on: the annual production plan, consumption rates per utility/product and the estimated price of utilities. The planned value of electricity, natural gas and drinking water expenses for 2025 is 23,367 thousand lei, higher by 5,466 thousand lei compared to the value achieved in 2024 of 17,901 thousand lei. From the factor analysis, the increase in planned expenses for 2025 compared to the value in 2024 is determined by the influence of quantity of 1,353 thousand lei and the influence of price of 3,960 thousand lei.

The expenses related to goods (products manufactured on partner sites) (Annex no. 2 Row II. 1 A1 e)) represent the acquisition cost of products manufactured on other sites, recorded as expenses at the time of sale. The value for 2025 of 101,877 thousand lei was calculated based on the sales structure on the domestic and international market.

The maintenance and repair expenses (Annex no. 2 Row II. 1 A2 a)) are expenses necessary to maintain both manufacturing spaces and spaces for related activities within the parameters required by the Good Manufacturing Practice regulations. For 2025, the maintenance and repair expenses of 2,843 thousand lei are estimated, 18% higher compared to the preliminary level of 2024 and they are based on the building repair plan and the maintenance plans for equipment, installations and vehicles.

The expenses regarding rents (Annex no. 2 Row II. 1 A2 b)) are represented by the amounts paid for the registered offices of the company's representatives in international territories (whose rates have not changed), being estimated at 1,102 thousand lei. Additionally compared to the previous year there are rents for participation at the Chemical and Pharmaceutical Ingredients Worldwide event and other international events to increase the visibility of Antibiotice SA in Europe and in other territories where the company has sales partnerships.

The insurance premium expenses (Annex no. 2 Row II. 1 A2 c)) are represented by the equivalent of the amounts paid to counter the various risks to which the company is exposed. The budgeted value for 2025 is 4,559 thousand lei, an increase of 24% compared to the value achieved in 2024, worth 3,687 thousand lei. The budgeted value for 2025, increasing compared to that achieved in 2024, is due to the increase in the insurance limits for receivables on the domestic market, which led to an increase in the insurance premium and the increase in the number of employees included in the motivational package - given the need to continuously adapt the motivation system to the labor market as well as the company's need to ensure long-term human resources with a high degree of professional qualification, as a primary condition for business sustainability, but also the continuous concern for the employee health, the number of employees benefiting from private health insurance is expanding.

The expenses regarding commissions (for representation in territories) (Annex no. 2 Row II. 1 A3 b)) are worth 1,840 thousand lei, 46% higher compared to the preliminary value of 2024 and they are necessary to support the sales on international markets, specific to each area, being corroborated with the increase in sales on international markets.

The protocol expenses (Annex no. 2 Row II. 1 A3 c1)) necessary for organizing symposia, conferences, product presentations are estimated at 2,005 thousand lei, 14% higher compared to the value in 2024, of 1,759 thousand lei. The value of these expenses falls within the deductibility limit calculated according to art. 25 paragraph 3), letter a of the Law no. 227/2015 on the Fiscal Code: "The following expenses have limited deductibility: Protocol expenses within the limit of a 2% rate applied to the accounting

profit to which the expenses for profit tax and protocol expenses are added" ((115,128 \pm 2,005 \pm 9,000) x 2% = 2,523 thousand lei).

The advertising and publicity expenses (Annex no. 2 Row II. 1 A3 c2))

For 2025, the value of these expenses is 20,067 thousand lei, 22% lower compared to the preliminary value of 2024 of 25,568 thousand lei, they are correlated with the sale of each product, their market share and the promotional campaigns to the general public of over-the-counter products.

The value of **sponsorship expenses** (Annex no. 2 Row II. 1 A3 d)) is 1,100 thousand lei and they support social responsibility projects in which the company is actively involved, in order to develop the long-term sustainable activity. According to article 25, paragraph 4), letter i of Law no. 227/2015 on the Fiscal Code, with subsequent amendments and completions, this expense is non-deductible for tax purposes and it is deducted from the profit tax due at the level of the minimum value of the following:

- a) the value calculated by applying 0.75% to the turnover;
- b) the value represents 20% of the profit tax due.

Antibiotice SA carries out prevention and awareness projects among the general public regarding the responsible consumption of antibiotics and awareness events of the product portfolio with students and residents of medical schools.

The expenses for the transport of goods (Annex no. 2 Row II. 1 A3 e)) are estimated in correlation with the increase on both domestic and international sales; the estimated value for 2025 is approximately 6,162 thousand lei, with an increase of 36% compared to the preliminary value for 2024.

The travel expenses (Annex no. 2 Row II. 1 A3 f)) are necessary for the personnel travel domestically and abroad to support sales and consolidate acquisitions. For 2025, the travel expenses are estimated at 2,724 thousand lei, 59% higher than the value achieved in 2024 worth 1,709 thousand lei as they are correlated with the areas where the revenue increases and the development of partnerships both domestically and abroad are estimated.

The other expenses for services performed by third parties include (Annex no. 2 Row II. 1 A3 j)) merchandising and sales support services, medicines serialization services (mandatory service imposed by the international legislation for prescription medicines), equipment qualifications and validations (mandatory to be performed for equipment at a certain number of operating hours), market studies for Romania and the international market, medical/scientific/legal consultancy, maintenance services for equipment maintenance, physical-chemical analyses, medical analyses, sanitation services, packaging recycling, industrial platform maintenance and electricity supplier fees for green certificates attesting that the supplier produces electricity from renewable sources, as well as environmental fees paid to authorized suppliers for waste recycling. The expenses for services performed by third parties, planned for 2025 are corroborated with the need to ensure the business continuity.

The expenditure on taxes and fees (Annex no. 2 Row II. 1 B)

The increase in the tax and fee expenses is determined by the sales structure with products for which the claw-back tax is due, higher by 2.6 million lei compared to the value in 2024 and the fees for obtaining and maintaining MAs in Romania and in the countries where Antibiotice is the holder of MAs: the USA, EU countries and Moldova. According to the GEO 156/2024, starting with 2025 the tax on special constructions was reintroduced, being budgeted at the level of 1.2 million lei. The monitoring fee due to

the Agency for Monitoring and Evaluation of Public Enterprises Performance was also planned in the amount of 0.7 million lei.

The personnel expenses (Annex no. 2 Row II. 1 C), were estimated at 179,179 thousand lei and they include expenses for salaries, bonuses and expenses related to the mandate contract and other management and control bodies, commissions and committees. The value of expenses for salaries and bonuses was estimated by taking into account the regulations of GEO no. 156/2024 156 of December 31, 2024 regarding some fiscal-budgetary measures in the field of public expenditures for the substantiation of the general consolidated budget for 2025, for the amendment and completion of some normative regulations, as well as for the extension of some deadlines and the Emergency Ordinance no. 4/2025 for the amendment and completion of some normative regulations, in force starting February 21, 2025.

The salary expenses in 2025 compared to 2024 register an increase of 8% justified by the impact of the increase on the salary component granted in November 2024, for the secondary education employees (who received a salary increase of 6%) and the impact of the increase on the motivational component (change in the value of the meal ticket from 30 lei to 40 lei) for all employees in the company (change applied starting with the entitlements related to October 2024).

Thus, the salary increase for 2025 complies with the provisions of Article XXXIV of the Emergency Ordinance 156/2024 as amended by the GEO 4/2025, more precisely, the maintenance of salary rights in payment on November 30, 2024, as well as the granting of a salary increase (for higher education) within the level of the average price increase index forecast for 2025.

The expenses related to the mandate contract and to other management and control bodies, commissions and committees (Annex no. 2 Row II. 1 C4)

The level of remuneration of the Management Board members was calculated in accordance with the provisions of the Government Emergency Ordinance no. 109/2011 on the corporate governance of public enterprises supplemented by Law no. 187/2023 amending and supplementing the Government Emergency Ordinance no. 109/2011 and the GD 639/2023 Methodological norms for establishing financial and non-financial performance indicators and the variable component of the remuneration of the members of management boards/supervisory boards of public enterprises, as well as of directors, respectively members of the directorate, of 27.07.2023 article 37, article 38 of GEO 109/2011:

The remuneration of the management board members or, as the case may be, of the supervisory board members is established by the general meeting of shareholders in the structure and limits provided for in paragraphs (2) and (3).

(2) The remuneration of non-executive members of the management board consists of a fixed monthly allowance. The fixed monthly allowance cannot exceed 3 times the average of the last 12 months of the average gross monthly salary for the activity carried out according to the main object of activity registered by the company, at class level, according to the classification of activities in the national economy, communicated by the National Institute of Statistics prior to the appointment. The level of remuneration is proposed by the remuneration committee of the management board or of the supervisory board of the public enterprise, approved by the Agency for Monitoring and Evaluation of the Performance of Public Enterprises and approved by the general meeting of shareholders, taking into account the reference criteria in the private sector, as well as the complexity of the operations carried out by the public enterprise.

- (3) The remuneration of the executive members of the management board consists of a fixed monthly allowance and a variable allowance. The fixed monthly allowance cannot exceed 3 times the average over the last 12 months of the average gross monthly salary for the activity carried out according to the main object of activity registered by the company, at class level, according to the classification of activities in the national economy, communicated by the National Institute of Statistics prior to the appointment. The fixed monthly component of the executive members of the management boards may exceed 3 times, but not more than a maximum of 6 times the average over the last 12 months of the average gross monthly salary for the activity carried out according to the main object of activity registered by the company, at class level, according to the classification of activities in the national economy, communicated by the National Institute of Statistics for the monthly periods in which the company cumulatively meets at least the following conditions:
- a) it has no outstanding debts to the general consolidated budget;

b) it has no outstanding debts to suppliers and other creditors;

c) it has investment programs implemented according to execution schedules;

d) it has no previous accounting losses and it does not record current accounting losses. ART.38 (5) The ceilings provided for in paragraph (2) for the fixed monthly compensation as well as for the variable compensation may be exceeded in the case of public enterprises whose net turnover exceeds, in the year prior to the selection of the administrator or the increase in remuneration, the equivalent in lei of the amount of 50 million euros or another level provided for by law for large enterprises. The level of remuneration exceeding the ceilings provided for in paragraph (2) shall be proposed by the remuneration committee of the management board of public enterprises on the basis of a justification report, endorsed by AMEPIP and approved by the general meeting of shareholders, taking into account the reference criteria from the private sector in which the public enterprise operates, as well as the complexity of the operations carried out by it.

The expenses with increases and penalties are estimated at 6 thousand lei lower compared to the value recorded in 2024 of 337 thousand lei, as the company's policy is to manage the activities carried out to limit increases and penalties.

The expenses for depreciation of tangible and intangible assets (Annex no. 2 Row II. 1 D e)) are estimated at 49,950 thousand lei, an increase of 11% compared to the preliminary level of 2024 of 45,058 thousand lei, the increase is in line with the investments that will be received in 2025.

The financial expenses (Annex no. 2 Row II. 2) are estimated at 12,685 thousand lei and they include:

- interest expenses in the amount of 5,759 thousand lei, higher compared to the preliminary value of 4,542 thousand lei for 2024. These expenses were determined based on the estimated balance of loans for financing operational activity and the balance of investment loans, corroborated with the interest rate level;

 expenses from exchange rate differences in the amount of 6,926 thousand lei, calculated by corroborating the estimated average monthly balance of foreign currency debt and receivables with the estimated evolution of the average monthly exchange rate for the euro and the usd.

The gross result (Annex no. 2 Row III) is planned at the value of 115,128 thousand lei.

The non-tax deductible expenses include the value of expenses with provisions estimated to be established in 2025 for employee profit sharing and for unused vacation leaves

(6,000 thousand lei) and the value of sponsorship expenses estimated for 2025 of 1,100 thousand lei, which from a fiscal viewpoint are non-deductible expenses.

Annex no. 4 Investment program, endowments and financing sources

For 2025, the investment expenses were estimated at 93,300 thousand lei, to which 10,813 thousand lei in the amount of the repayment installments related to the investment financing loan contracted in 2018 at UniCredit Bank are added.

The investment expenses according to the investment program are structured as follows:

- ongoing investments, in the amount of 34,119 thousand lei. The main investment projects started in the previous period and they will continue in 2025 in the development of the product portfolio, in digitalization, in the modernization of existing sites and equipment.
- new investments, in the amount of 41,371 thousand lei. The new investments planned in 2025 are in the development of the product portfolio, in new product sites, in digitalization and in the integrated management system.
- investments made in existing tangible assets in the amount of 17,810 thousand lei.

The financing sources of the investments planned for 2025 are:

- the depreciation in the amount of 49,950 thousand lei;
- the tax facilities according to the articles 20 and 22 of Law no. 227/2015 on the Fiscal Code, in the amount of 54,163 thousand lei.

For the year 2026, the investment expenses were estimated in the amount of 203,674 thousand lei, to which 10,878 thousand lei the value of the repayment installments related to the investment financing loan contracted in 2018 at UniCredit Bank are added and 7,286 thousand lei the value of the repayment installments related to the investment financing loan contracted in 2023 with the European Investment Bank. For the year 2027, the investment expenses were estimated in the amount of 179,255 thousand lei, to which 10,985 thousand lei the value of the repayment installments related to the investment financing loan contracted in 2018 at UniCredit Bank are added and 20,440 thousand lei the value of the repayment installments related to the investment financing loan contracted in 2023 with the European Investment Bank.

The company remains consistent with the objective of not registering outstanding payments throughout the entire budget period. Also, the strategy of increasing sales on the domestic and international market will result in an increase in the gross profit by 11,834 thousand lei in 2025, by 13,872 thousand lei in 2026 and by 14,000 thousand lei in 2027.

This explanatory note is an integral part of the Income and Expenditure Budget at Annex no. 1 to Annex no. 5.

The Income and Expenditure Budget for 2025 was subject to financial management control, according to the Government Decision no. 1151/2012 for the approval of the Methodological Regulations regarding the organization and the exercise of the financial management control.

General Director, Mr. Nani Ioan

Financial Executive Director,
Ms. Coman Paula Luminita